## **COVID** follow-up

Start of Block: Follow-up

Q1 This is phase 2 of the survey that your municipality previously participated in, with only 9 questions. The research is a partnership between CONASEMS and researchers from the Getulio Vargas Foundation (FGV / EAESP), the University of California, the University of Zurich and, the London School of Economics. Your answers will be used to understand the challenges of public management in Brazil and, in particular, the health system, and the solutions with the potential to overcome these challenges. The results will be released only via aggregated statistics, in reports for municipal managers, in scientific articles and, in other inputs for public policy debate.

Your participation is very important for the achievement of these goals! If you agree to participate under the terms above, click "Continue". You can end your participation in the survey at any time. Please complete this questionnaire by December, 15<sup>th</sup>.

Page Break -----

Q24 Identify your municipality. If you could not find it, select (Not listed) and write it in the next question. State (1)

Municipality (2)

▼ AC (1) ... TO ~ Xambioá (2896)

Q27 If you have not found your municipality on the list, write it down. O Municipality (only if it not listed above) (4) Q25 Fill in your information: O Name (1) \_\_\_\_\_\_ Q25 Job Title: Municipal Secretary of Health (1) • Secretary of Administration / Finance (4) O Mayor (2) O Mayor's Office (3) Other. Specify: (6)\_\_\_\_\_\_ Page Break —

Q2 1. Regarding federal transfers made in a fund-by-fund modality by the Ministry of Health, what is your assessment of the degree of difficulty in implementing these funds for the maintenance block **during the last month**?

	1 (very easy) (1)	2 (2)	3 (3)	4 (4)	5 (very hard) (5)	Not applicable (6)
Evaluate (4)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	0

Q15 2. Regarding federal transfers made in a fund-by-fund modality by the Ministry of Health, what is your assessment of the degree of difficulty in implementing these funds for the structuring block **during the last month**?

	1 (very easy) (1)	2 (2)	3 (3)	4 (4)	5 (very hard) (5)	Not applicable (6)
Evaluate (4)	0	0	0	$\bigcirc$	$\bigcirc$	0

Q29 3. What are the main difficulties in implementing the federal funds transferred in the form of a fund to fund by the Ministry of Health?



Q4 4. Would procurement templates pre-approved by the State Audit Court help to solve most of the budget execution problems?

Yes (1)
No (2)

Display This Question:

If 4. Modelos de licitação pré-aprovados pelos tribunais de contas estaduais ajudariam a resolver gr... = Sim

Q5 If so, why?

Display This Question:

If 4. Modelos de licitação pré-aprovados pelos tribunais de contas estaduais ajudariam a resolver gr... = Não

Q6 If not, why?

Q14 Still regarding difficulties in budget execution, what kind of material or support for the manager would be useful?

Q9 5. The research team sent you an email with the supporting material. Do you recall that email?

O Yes (1)

○ No (2)

O I didn't receive it(4)

Skip To: Q8 If 5. A equipe de pesquisa mandou para você um e-mail com material de apoio. Você se recorda desse e... != Sim

Q11 Did you share the material sent with members of the municipality's management team??

Yes (1)No (2)

Q12 Did you or someone from the municipal management team use this material, either directly or as a basis for the development of practices and processes in your municipality?

O Yes (1)

O No (2)

 $\bigcirc$  I don't know, because it is the duty of another municipal body (4)

## Q13 How useful was this material?

	(1) It was not helpful (1)	(2) (2)	(3) (3)	(4) (4)	(5) Very helpful (5)
Evaluate (1)	0	0	$\bigcirc$	$\bigcirc$	$\bigcirc$
Page Break —					

24

Q8 6. The CONASEMS, the Federal Government, and other institutions have made available materials that can be useful to municipal managers. Which of the materials below have you been presented or already known? Check all that apply.

accounting	SUS (Public Health System) accounts from the perspective of international g: Brazil 2010-2014 - Ministry of Health (1)
	National Guide to Sustainable Bids of the Attorney General's Office (2)
	Procurement Templates of the Attorney General's Office (3)
Secretaria	Accounting Manual Applied to the Public Sector (MCASP) - National Treasury t (4)
Practical G	Public Policy Evaluation Guide of the Controllership General's Office (CGU) - Guide for Ex-Ante Analysis (5)
	Sanitary Law Manual - CONASEMS (6)
	Manager's Manual - CONASEMS (7)

Q26 7. Some municipalities organize their bidding processes jointly via consortia. Ideally, what fraction of the health budget would you like to allocate to such an arrangement?

	0	10	20	30	40	50	60	70	80	90	100
percentage (%) ()			_							-	

\* %

Q7 8. Select the 3 (three) main difficulties for hiring items such as PPE, alcohol and, cleaning products.

Lack of financial resources (1)
Lack of staff to conduct the bidding (2)
Abusive prices of inputs due to pandemic (4)
Absence of companies capable of offering the products (5)
Conducting price research with three budget offers (6)
Production of Terms of Reference or Basic Project (7)
Company qualification analysis (legal / financial capacity certificates) (9)
Fear of non-compliance with external control requirements (Audit Courts) (11)

## Q22 How relevant are these two additional difficulties?

	(1) Not Relevant (1)	(2) Relevant (2)	(3) very relevant (3)
Lack of predictability for receiving ordinary federal government funds (1)	0	0	0
Difficulty in preparing the Procurement Notice (2)	$\bigcirc$	$\bigcirc$	$\bigcirc$
Lack of predictability for receiving COVID funds from the federal government (4)	$\bigcirc$	0	$\bigcirc$

Q19 9. Is the performance of external control an obstacle to budgetary execution?

 $\bigcirc$  Yes (1)

○ No (2)

Display This Qu	estion:
If 9. A atuc	ıção do controle externo é um obstáculo a execução orçamentária? = Sim
24	
Q23 Why is ex	xternal control an obstacle? Check all that apply.
	Imposition of a management model incompatible with local needs (1)
basic proje	Excessive rigor in the analysis of procurement notices, terms of reference, ect and other documents (2)
Audit Cou	Backwardness on the audits process and on the disclosure of its results by the rt (3)
	Lack of dialogue with the municipal manager (4)
	Excessive changes in the Audit Court's jurisprudence on bids and contracts (5)

End of Block: Follow-up