



**University of
Zurich^{UZH}**

Human Subjects Committee of the
Faculty of Economics, Business Administration,
and Information Technology

Department of Economics

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Zurich, July 15, 2020

Authorization of research project “State Paralysis: The Impacts of Procurement Risk on Government Effectiveness” (OEC IRB # 2020-045)

To whom it may concern,

The Human Subjects Committee of the Faculty of Economics, Business Administration and Information Technology at the University of Zurich authorizes the research described in Guilherme Lichand’s research proposal “State Paralysis: The Impacts of Procurement Risk on Government Effectiveness” (OEC IRB # 2020-045).

Specifically, we have reviewed the information regarding the procedures and protocols that will be implemented to conduct the experiments involving human subjects. We confirm that they comply with all applicable regulations.

We therefore approve the planned research outlined in the proposal.

Yours sincerely,

A handwritten signature in blue ink, appearing to read 'M. Maréchal'.

Prof. Dr. Michel Maréchal
Member of the Human Subjects Committee
Head of Human Subjects Committee